



# CAMEALEON

CASH • MONITORING EVALUATION ACCOUNTABILITY & LEARNING  
• ORGANIZATIONAL NETWORK •

## A NEW APPROACH TO MEAL IN MULTI-PURPOSE CASH PROGRAMMING IN LEBANON

The Cash Monitoring, Evaluation, Accountability, Learning Organizational Network (CAMEALEON) is an NGO-led network of partners conducting independent research and analysis of the World Food Programme (WFP) multi-purpose cash (MPC) programme for Syrian refugees in Lebanon. Established in December 2017, CAMEALEON complements WFP's existing monitoring and evaluation activities through independent research, learning and recommendations. It is part of a ground-breaking collaboration between donors and agencies trialling a new approach to providing humanitarian aid in line with the Grand Bargain commitments.

As a result of the ongoing civil war in Syria, Lebanon is hosting some 1.5 million Syrian refugees according to the 2019 update of the Lebanon Crisis Response Plan. Protracted displacement and lack of employment opportunities mean that poverty levels of refugee households have increased significantly, and many refugees are forced to resort to negative coping strategies detrimental to their development and wellbeing. The international humanitarian response to the crisis has grown year on year since 2011, during which time cash and food assistance has evolved to represent over a third of the response.

Since 2014, MPC assistance has been provided on a monthly basis to the targeted Syrian refugee households to help families meet their basic needs. Through the WFP programme, 23,000 households receive \$175 MPC, as well as \$27 per person per month for food assistance in a single unrestricted transfer.

### The CAMEALEON model

CAMEALEON is co-managed by the Norwegian Refugee Council, Oxfam and Solidarités International, and involves Lebanese and international partners including academia, think tanks and independent research specialists. CAMEALEON draws on the humanitarian cash experience and operational presence in Lebanon, including in the Bekaa region where the majority of WFP MPC beneficiaries are living.

Accountability is at the heart of CAMEALEON's work. In support of WFP's ongoing investments and commitment to accountability to affected populations (AAP), CAMEALEON's research captures refugee experiences, opinions and feedback on the programme to inform programme decision-making and development, and to provide recommendations accordingly.

Recognising that MPC in Lebanon is delivered through a harmonised system – the Lebanon One Unified Inter-Organizational System for E-cards (LOUISE) platform – and involves multiple stakeholders, CAMEALEON also contributes to strengthening the wider cash system, as well as national and global learning through knowledge sharing activities.

CAMEALEON's work is governed by a steering committee comprised of WFP and its donors; the UK Department of International Development, European Union Civil Protection and Humanitarian Operations, the EU Madad Trust Fund, the German Federal Foreign Office, and the Norwegian Ministry of Foreign Affairs.

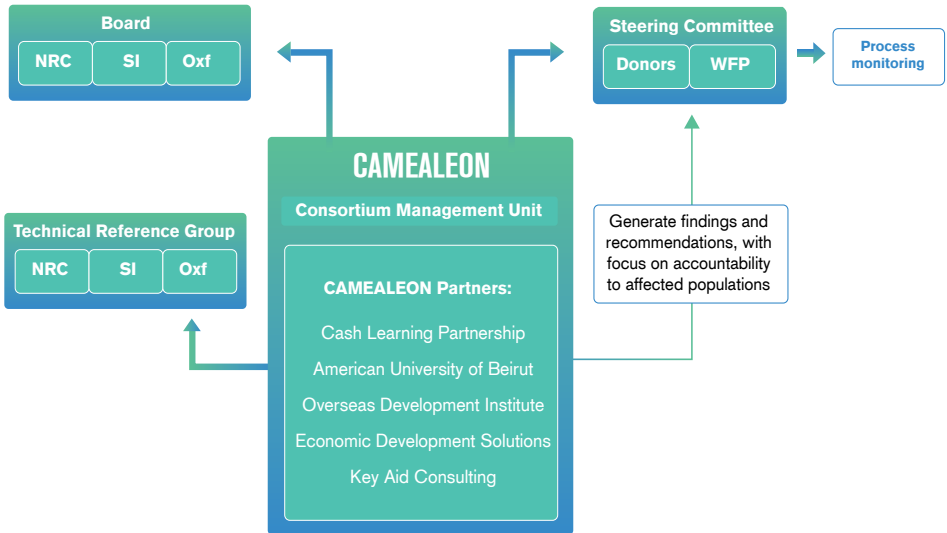


Photo: Adrian Hatrick

A CAMEALEON enumerator visiting a WFP recipient in the Bekaa region to conduct research on the impact of MPC assistance on the wellbeing of her household.



## The CAMEALEON model



### Current research priorities

1. A three wave study on the impact of MPC on the well-being of Syrian refugee households, in partnership with the American University of Beirut and Economic Development Solutions
2. Value for Money analysis, in partnership with Key Aid Consulting
3. Accountability to Affected Populations study, in partnership with CaLP
4. Qualitative research on the impact of MPC on social stability and protection outcomes, in partnership with the Overseas Development Institute

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