

NOK\* rounded to nearest 1,000

	2020 NOK*	2021 NOK*	2022 NOK*	2023 NOK*	Total NOK*
<b>DIRECT PROJECT COSTS (HQ)</b>	<b>37 689 000</b>	<b>37 689 000</b>	<b>37 689 000</b>	<b>37 689 000</b>	<b>150 756 000</b>
Salaries	25 294 000	25 294 000	25 294 000	25 294 000	101 176 000
Travels	2 746 000	2 746 000	2 746 000	2 746 000	10 984 000
Consultants and other external services	4 209 000	4 209 000	4 209 000	4 209 000	16 836 000
Procurement	126 000	126 000	126 000	126 000	504 000
Other direct activity costs	4 767 000	4 767 000	4 767 000	4 767 000	19 068 000
Audits, monitoring and evaluations	547 000	547 000	547 000	547 000	2 188 000
<b>DIRECT PROJECT COSTS (Regional)</b>	<b>16 063 000</b>	<b>16 063 000</b>	<b>16 063 000</b>	<b>16 063 000</b>	<b>64 252 000</b>
Salaries	13 917 000	13 917 000	13 917 000	13 917 000	55 668 000
Travels	1 820 000	1 820 000	1 820 000	1 820 000	7 280 000
Operating costs	204 000	204 000	204 000	204 000	816 000
Consultants and other external services	0	0	0	0	0
Procurement	0	0	0	0	0
Other direct activity costs	0	0	0	0	0
Audits, monitoring and evaluations	122 000	122 000	122 000	122 000	488 000
<b>DIRECT PROJECT COSTS (National)</b>	<b>471 949 000</b>	<b>471 949 000</b>	<b>471 949 000</b>	<b>471 949 000</b>	<b>1 887 796 000</b>
Salaries	100 761 000	100 761 000	100 761 000	100 761 000	403 044 000
Travels	7 272 000	7 272 000	7 272 000	7 272 000	29 088 000
Operating costs	3 771 000	3 771 000	3 771 000	3 771 000	15 084 000
Consultants and other external services	17 482 000	17 482 000	17 482 000	17 482 000	69 928 000
Procurement	62 660 000	62 660 000	62 660 000	62 660 000	250 640 000
Other direct activity costs	276 403 000	276 403 000	276 403 000	276 403 000	1 105 612 000
Audits, monitoring and evaluations	3 600 000	3 600 000	3 600 000	3 600 000	14 400 000
<b>TOTAL DIRECT PROJECT COSTS</b>	<b>525 701 000</b>	<b>525 701 000</b>	<b>525 701 000</b>	<b>525 701 000</b>	<b>2 102 804 000</b>
<b>FLEXIBLE FUNDING (20 %)</b>	<b>105 140 000</b>	<b>105 140 000</b>	<b>105 140 000</b>	<b>105 140 000</b>	<b>420 560 000</b>
<b>INDIRECT COST CONTRIBUTION (7%)</b>	<b>44 159 000</b>	<b>44 159 000</b>	<b>44 159 000</b>	<b>44 159 000</b>	<b>176 636 000</b>
<b>GRAND TOTAL</b>	<b>675 000 000</b>	<b>675 000 000</b>	<b>675 000 000</b>	<b>675 000 000</b>	<b>2 700 000 000</b>

<b>PROJECT COST (INCLUDING ICC)</b>	<b>2020</b>
	<b>NOK</b>
<b>TOTAL PROJECT COSTS BY COUNTRY</b>	<b>522 500 000</b>
Afghanistan	17 000 000
Bangladesh	12 500 000
Burkina Faso	14 000 000
Cameroon	17 000 000
CAR	20 000 000
Northern Central America	12 500 000
Colombia	14 000 000
Djibouti	2 500 000
DRC	22 500 000
Ethiopia	20 400 000
Iran	11 500 000
Iraq	15 000 000
Jordan	21 000 000
Kenya	8 500 000
Lebanon	30 000 000
Libya	14 000 000
Mali	17 000 000
Myanmar	15 600 000
Niger	9 000 000
Nigeria	18 000 000
Other	26 260 000
Palestine	11 000 000
Somalia	26 940 000
South Sudan	18 700 000
Syria Country Office	46 000 000
Tanzania	6 800 000
Uganda	14 500 000
Ukraine	17 000 000
Venezuela Regional Displacement Crisis	17 000 000
Yemen	26 300 000
<b>PROJECT COST - THEMATIC / GLOBAL PROJECTS</b>	<b>40 000 000</b>
Strengthening the centrality of protection and protection programming	1 842 948
Affecting change through evidence-based global policy	3 800 000
Duty of Care and Health, Safety and Security risk management	6 500 000
Strengthened evidence-based, country-driven advocacy	3 200 000
Enhanced emergency response capacity	1 200 000
NRC - a leading displacement organisation in hard-to-reach areas	2 269 497
Evolution and strengthening of NRC's cash-based programming	3 628 519
Strengthened market analysis in NRC's supply chain	1 600 000
Education in crisis and conflict	2 203 160
Innovation and digital for programmes	3 655 876
Digital transformation to improve humanitarian response	3 000 000
Internal Displacement Monitoring Centre (IDMC)	5 900 000
Management of the Strategic Partnership Agreement	1 200 000
<b>FLEXIBLE FUNDING INCL. ICC</b>	<b>112 500 000</b>
<b>TOTAL PROJECT COST (INCLUDING ICC)</b>	<b>675 000 000</b>

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