

Activity Accounts (profit & loss)

(All figures in NOK 1 000)

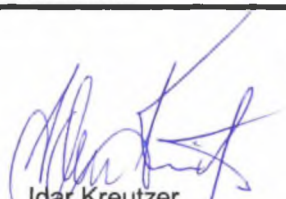
	Notes	2016	2015
Revenue			
Contributions from foreign donors	5	2 144 182	1 886 534
Contributions from Norwegian donors	5	817 373	752 979
Other contributions		9 864	9 864
Total contributions from donors		2 971 419	2 649 377
Lotteries and games		7 998	6 314
Sponsors	2	99 641	112 146
Webshop / sale of products		1 811	1 252
Total fundraising		109 450	119 712
Interest in bank and yield on bonds		10 096	2 839
Net agio		- 826	11 573
Net financial income		9 270	14 412
Other income		8	22
TOTAL REVENUE		3 090 147	2 783 524
Operating costs			
<u>Humanitarian activities:</u>			
Shelter (building of homes and schools)		886 875	781 188
Education		457 816	485 056
WASH (Emergency Water and Sanitation)		333 711	248 174
ICLA (Information, Councelling & Legal Assistance)		259 029	260 460
Food Security		238 927	258 628
Camp Management		56 291	0
Other		293 705	217 804
Total direct costs to Programme Activities		2 526 354	2 251 309
Emergency Standby Rosters		239 006	256 404
Advocacy and Information		78 134	75 563
Project Support	3	176 478	138 113
Total costs to Humanitarian activities		3 019 971	2 721 389
Administration costs	3	20 263	21 242
<u>Fundraising</u>			
Lotteries and games		5 935	4 835
Sponsors		22 830	18 268
Webshop / sale of products		94	95
Total fundraising costs		28 859	23 198
TOTAL OPERATING COSTS		3 069 093	2 765 829
NET RESULT		21 054	17 694
Appropriation of net result:			
Net usage of Equity with external restrictions	2, 10	- 11 383	- 27 765
Transfer to Equity with internal restrictions	10	- 10 498	27 709
Transfer to Other equity	10	42 934	17 750
Sum appropriation of net result		21 054	17 694

Balance sheet as per December 31

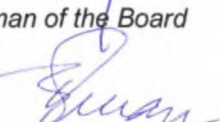
(All figures in NOK 1 000)

	Notes	2016	2015
ASSETS			
Long term assets			
Long term receivables	8	35	35
Fixed assets	6	2 621	3 762
Total long term assets		2 656	3 797
Short term assets			
Short term receivables, donors		283 513	285 703
Short term receivables		34 919	35 632
Emergency articles in stock		5 811	4 663
Money market & Bond Funds	7	299 852	183 742
Bank deposits and cash	9	806 404	638 008
Total short term assets		1 430 500	1 147 748
Total assets		1 433 156	1 151 545
EQUITY AND LIABILITIES			
Equity			
Foundation capital		1 000	1 000
Equity with internal restrictions	10	86 212	96 709
Other equity	10	286 668	243 734
Equity with external restrictions	2,10	34 179	45 562
Total equity		408 059	387 005
Short term liabilities			
Trade accounts payable		18 057	18 221
Government fees		84 514	64 091
Project funds received as advances		744 757	530 344
Other short term liabilities		177 769	151 883
Total short term liabilities		1 025 097	764 539
Total equity and liabilities		1 433 156	1 151 545

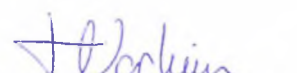
Oslo, May 8th 2017


Idar Kreutzer
Chairman of the Board


David Sanderson
Board member


Per Byman
Board member

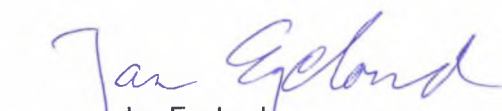

Lisa Ann Cooper
Board member


Hege Marie Nordheim
Board member


Kiran Aziz
Board member


Simon Giverin
Employee repr.


Jeremy Francis
Employee repr.


Jan Egeland
Secretary General

Cash flow analysis

(All figures in NOK 1 000)

	<u>2016</u>	<u>2015</u>
<u>Cash flow generated by operations:</u>		
Net result	21 054	17 694
Depreciation of fixed assets	4 953	3 020
Increase(+) / Decrease(-) of project advancements	216 603	160 880
Change in other short term receivables & liabilities	45 708	62 854
(A) Net cash flow from operations	288 318	244 447
<u>Cash flow spent on investments:</u>		
Investments in fixed assets	- 3 812	- 2 273
(B) Net cash flow from investments	- 3 812	- 2 273
<u>Cash flow from long term financing:</u>		
Increase(-) / Decrease(+) in long-term receivables	0	0
(C) Net cash effect of long term financing	0	0
A+B+C Net changes in cash flow during the year	284 506	242 174
Cash, Bank deposits and Money market & Bond Funds Jan 1	821 750	579 576
Cash, Bank deposits and Money market & Bond Funds Dec 31	1 106 256	821 750

NOTES TO THE ACCOUNTS

Note 1 Accounting principles

The Norwegian Refugee Council (NRC) is a non-profit humanitarian foundation.

Its activities are financed through project contributions from donors such as the Norwegian Ministry of Foreign Affairs (MFA), the UN system, EU and governmental funding from Sweden, Great Britain, USA, Denmark and Canada. In addition also with own funds collected through fundraising.

In total 72% of project contributions from donors came from non-Norwegian actors.

In 2016, NRC-projects were conducted in 29 program countries, some of which experience considerable lack of stability. Consequently, a relatively high risk applies to human resources and to the foundation's assets. The financial risk, however, is rarely the responsibility of NRC.

The donors will normally carry the risk of financial loss caused by acts of war or robbery, provided appropriate security measures have been taken.

NRC has a very high focus on security in all matters to minimize the risk for damages and accidents. All NRC-employees in Norway and abroad are insured, removing the liability of the foundation in the event of war, other unrest or accidents. Similarly, all assets are insured.

On March 13th 1997, NRC was organized as a foundation, with a foundation capital of NOK 1 mill. Being a foundation, NRC's financial statements must be submitted to Regnskapsregisteret in Brønnøysund, Norway.

The foundation is tax-exempt.

Activity Accounts is presented in line with Norwegian Accounting Act as well as the Provisional Norwegian Accounting Standard on Good Accounting Principles for Non-profit Organisations as of November 2008.

Operating costs are split into three main categories; humanitarian activities, fundraising and administration.

Humanitarian activities are split into our different activities.

Principles of revenue-and cost recognition

Income from marketing activities (fundraising from individuals, organizations and companies, plus lotteries etc) are recognized as revenue when received, except funds with specific restrictions on usage.

There are always certain restrictions to income classified as 'Contributions from donors' in the Activity Accounts, also including an obligation to return unused funds to donors. Such contributions are recognized as revenue in line with expenditures used.

Expenditures are recognized as costs on the day of the transaction; when the goods or services have been delivered and the activity is done.

Telethon funds are booked in line with the above mentioned accounting standard for non-profit organisations.

NRC therefore showed a significant profit in 2010, while the years when the Telethon funds are spent will show similar negative result-effects.

Unused Telethon funds have been recognized in the balance sheet as 'Equity with external restrictions'.

Classification and evaluation of balance sheet items

Short term assets and liabilities include items which are due for payment within one year from the balance sheet day, and items connected to operation of the projects.

Other items are classified as fixed assets/long-term liabilities.

Money market and bond funds are valued at their actual market value on the balance sheet day.

Long-term assets are valued at the lowest of acquisition cost and fair value. Write-downs to fair value are carried out when the decrease in value can not be considered temporary and must be considered necessary according to generally accepted accounting principles.

The write-downs are reversed when the basis for write-downs no longer exists.

Fixed assets

Fixed assets with an expected financial life-span of more than three years and a cost of more than NOK 15 000 are capitalized in the balance sheet and depreciated over their financial life-span. Maintenance of fixed assets are charged directly as costs, while additional investments and/or improvements are added to the purchase price of the fixed asset and depreciated accordingly.

Fixed assets procured for usage in the field are charged directly as costs at the time of procurement, except for a few vehicles. This is done mainly because the purchase cost is covered in total by a donor, and the asset will then normally be at the donor's disposal at the end of the project. In addition there is a rapid wear and tear and high risk of loss of the assets.

Receivables

Receivables are included in the balance sheet at face value less deduction of provisions for expected loss.

Provisions for bad debts are based upon individual assessments of each receivable.

Foreign exchange

Balance sheet items in foreign currencies are converted at the exchange rate at the day of balance, except receivables and liabilities in projects, which are valued at acquisition cost. Bank deposits and cash holdings acquired for usage in donorfinanced projects are also valued at the rate of acquisition, because this is the rate used when the donors approve and compensate for costs incurred in foreign currencies.

Foreign exchange gains and losses are included as financial items in the Profit and Loss.

Note 2 Sponsors and fundraising (earmarked and non-earmarked)

(All figures in NOK 1 000)

	<u>2016</u>	<u>2015</u>
Non-earmarked contribution from private sponsors	69 120	87 741
Non-earmarked contribution from corporations, networks and organisations	7 544	15 137
Earmarked contributions from private sponsors, corporations, networks and organisations	<u>22 977</u>	<u>9 268</u>
Total contributions from private sponsors, corporations, networks and organisations	99 641	112 146

Non-earmarked contribution from private sponsors is mainly monthly payments from our approx. 18 600 sponsors.

Earmarked and in-kind contributions in 2016 consists of mainly 10 mill NOK from Norad for Artistgala, about 8 mill NOK from Microsoft, 3,4 mill NOK from Boston Consulting Group and 0,6 mill NOK from Kluge law firm. See also note 3. Kluge also gave a contribution of 0,3 mill NOK as non earmarked contribution to NRC.

Specification of Telethon funds (NRK 2010)

Remaining Telethon funds are placed in bond funds and all the interest and yield is added to the Telethon fund.

These funds must be used by our program countries within the end of 2017 and in compliance with activities specified in our application.

All usage of the fund is governed through separate project-accounts and is each year audited and reported upon to NRKs Collection Board.

	<u>2016</u>	<u>2015</u>
Net Telethon funds available 01/01	45 562	73 327
Telethon-funds used (-)	- 22 220	- 20 157
Interest / yield on the Telethon funds	<u>837</u>	<u>179</u>
Net Telethon funds available 31/12	24 179	53 349
Other funds with external restrictions available 31/12	<u>10 000</u>	<u>- 7 787</u>
Total equity with external restrictions	34 179	45 562

Note 3 Specification of operating costs

(All figures in NOK 1 000)

<u>Specification of costs by type</u>	<u>2016</u>	<u>2015</u>
Project materials etc	1 804 185	1 644 431
Salaries and social costs	1 187 376	1 058 719
Other operating costs	72 579	59 659
Depreciation of fixed assets	4 953	3 020
Total operating costs	3 069 093	2 765 829

<u>Specification of costs by activities</u>	<u>2016</u>		<u>2015</u>	
Direct costs on Humanitarian activities	2 843 494	92,6 %	2 583 276	93,4 %
Indirect costs on Humanitarian activities	176 478	5,8 %	138 113	5,0 %
Administration costs	20 263	0,7 %	21 242	0,8 %
Fundraising	28 859	0,9 %	23 198	0,8 %
Total operating costs	3 069 093	100 %	2 765 829	100 %

Indirect costs consist of Head office, Representational offices and Regional offices' indirect support functions to our humanitarian activities.

Costs related to obtaining grants from donors are generally low and integrated in daily project support, both in the field and at the head office. It is therefore considered inappropriate to try to reallocate them from Humanitarian activities to Fundraising. 98% of all costs were spent on Humanitarian

Activities for each of the years 2012-2016 and would only have been marginally lower if such a reallocation had been done.

Following Provisional Norwegian Accounting Standard on Good Accounting Principles for Non-Profit Organisations, **costs for administration** are defined as the part of the costs for running the organisation that are not directly linked to specific activities. Administration costs include costs incurred by the Board, salary and shared costs for the Secretary General and his staff, for the Assisting Secretary General, Internal Audit staff, the Finance Director, the HR Director, the Chief Accountant, Strategic Advisers and fees to auditors and lawyers. In 2016, 3,4 mill NOK is included for an organizational project carried out pro bono by Boston Consulting Group and 0,6 mill NOK for pro bono services by Kluge law firm. Costs spent on Administration has been stable at 1% for the last five years.

Indirect costs and administration costs are mainly **financed** by donors as percentage add-ons to direct project costs. Information activities at the head office (9,3 mill NOK) are included as direct costs on Humanitarian activities, but are not directly financed externally and must therefore be financed within the same percentage add-on or with equity.

Fundraising includes salary and share of office-related costs for those employees working with collecting funds from sponsors; private, corporate and organisations.

The so-called Fundraising percentage (as referred to in Innsamlingskontrollens instructions) was 77, 84, 79, 79 and 67 respectively, for the years 2016-2012.

Note 4 Salaries etc

(All figures in NOK 1 000)

	<u>2016</u>	<u>2015</u>
Salaries	898 089	920 434
Social security allowance	21 586	20 445
Other benefits	267 701	117 840
Gross salary costs	1 187 376	1 058 719

In 2016 NRC paid NOK 953.694 in salaries and NOK 6.106 in other allowances, totalling NOK 959.800 to the Secretary General.

During 2016, our Secretary General has worked partly for the UN and also received salary from this organization.

No remunerations was paid to the Board members in 2016.

The fee to Ernst & Young AS is estimated to NOK 344.600 (ex VAT). In addition, NOK 6.869.325 was paid for project audits performed in Norway and abroad. These audits were performed by a number of different auditors. The audit fees are included under 'Administration costs' and 'Direct costs on Humanitarian activities', respectively.

The number of man-years worked by employees in 2016 was 5 474, calculated as an average of Jan 1st and Dec 31st.

At the end of the year there were in total 5 999 employees working for NRC, of which 227 at the head office in Oslo.

5 143 were local employees in our program countries and constituted 86% of the workforce.

581 employees worked abroad but were paid from Oslo; 387 in NRCs own programmes and 194 as secondees to the UN etc.

51 were employed at NRCs representation offices, including 14 at IDMC in Geneva.

All employees paying tax to Norway are members of The Norwegian Public Service Pension Fund; NRC's pension Scheme.

Note 5 Project revenue split on donors, countries and regions

Sum: NOK in 1.000

Regions	Country	NMFA (Norway)	UNHCR (UN)	ECHO (European Comm)	DFID (UK)	SIDA (Sweden)	UNICEF (UN)	OCHA (UN)	BPRM (USA)	SDC (Switzerland)	OFDA (USA)	DEVCO (European Comm)	NORAD (Norway)	GIZ (Germany)	WFP (UN)	GAC (Canada)	GDB-KWV (Germany)	START Network	Other UN Org	Others	Own Funds	Telethon Funds	Total (Institutional Donors)	Total including Own and Telethon Funds
Asia	Afghanistan	26.584	-242	35.519	437	17.231	14.391					6.634	12.203							10.875	1.168		123.632	124.800
	Bangladesh																					396		396
	Iran	9.014	448	6.214								1.461								507			17.644	17.644
	Iraq	55.609	14.377	79.428	1.073	15.110	16.191	18.001	43.268	10.124	26.422				37.878	4.697	8.692		1.787	2.737	533		335.396	335.929
	Jordan	52.818	222.527	14.758	12.733	9.171	42.391	7.007	21.946	-30		4.880				3.228				476	2.323		391.905	394.228
	Lebanon	70.484	2.688	60.972	52.345	11.222	891	7.388				-33				2.602		39.989		237	1.141		248.786	249.927
	Myanmar	26.901	3.863		6.028	783	37					11.290	2.501							9.024	305		63.858	64.163
	Pakistan	3.000			4.968																	942	7.968	8.909
	Palestine	11.000	41	22.846	17.915	5.812	1.931	6.660	4.371			4.634	2.488						670	21.331	1.044		99.699	100.743
	Syria	91.493	4.840	11.262	6.382	3.534	2.305	9	35.831	1.236					14.606							7.870	156.890	166.899
	Turkey	13.000																				2.324	27.606	35.345
	Yemen	15.637		13.757	22.168	11.673		9.497	16			246				10.024	2.483					1.300	85.499	86.799
Secondments		45.463	2.222	5	3.283	448									568				2.687	23		54.698	54.698	
Total Asia	421.003	250.764	244.760	116.338	84.748	64.942	62.990	65.213	53.742	27.658	29.112	17.192	52.485	15.289	17.005	39.989	5.144	45.209	16.709	10.191		1.613.580	1.640.480	
Africa	Central African Rep	8.770	4.927	4.690	4.410	20.622		2.914	17.161	8.450					1.241			2.024	-10	879		75.197	76.075	
	DR Congo	17.160		32.495	2.041	15.243	31.931						3.236		1.072				3.598		1.005		108.850	109.855
	Djibouti	2.000	10.418	4.355	3.061	815														87		20.735	20.735	
	Ethiopia	44.359	49.860	4.741	12.260			11.253	3.849	7.208					581					1.953	2.454		136.064	138.518
	Ivory Coast											-512										1.303	512	790
	Kenya	12.350	41.440	18.082	2.887	9.096	1.590		3.342		7.646	1.932			2.030				113	618	1.000	2.637	101.127	104.763
	Mali	11.153	5.832	8.342	2.605	8.201	11.776				5.354				4.094					995	1.256	977	58.737	60.970
	Nigeria	17.376	3.014	11.934	3.985	6.797			85	2.369	1.176						4.345				605	51.081	51.686	
	Somalia	43.000	25.074	21.613	37.017	13.618	8.405	18.512			15.686	6.610							984	1.863		193.390	193.390	
	South Sudan	20.593	1.786	6.389	7.028	8.858	5.770				725	6.079	10.357			26.082			4.237	23.095	579	2.000	122.547	125.126
	Tanzania						7															3.342	7	3.349
	Uganda	2.000	8.314	5.464	8.106									1.346					2.549		104	1.515	25.784	27.403
Secondments	47.039	3.316	86	3.086	592				752	65			6.288		1.046					1.760	371	66.579	66.950	
Total Africa	225.800	153.981	118.190	58.649	89.656	81.501	29.764	7.191	14.579	33.321	32.811	27.837	34.905	5.585	1.947	13.505	30.362	11.596	8.432		959.584	979.612		
Europe	Belgium	1.495																				1.495	1.495	
	Greece			15.458														13.625		9.818	7.520		38.900	46.420
	Norway	19.292	3.607	1.732	9.459	2.967							5.288							3.593	1.751	1.398	45.939	49.088
	Serbia			5.536																	488		5.536	6.024
	Switzerland	7.065	1.381	8.556	3.953						2.480	8.194								2.464			34.093	34.093
Ukraine	23.584	9.162	4.710	4.109																		41.565	41.565	
Secondments	32.826	4.095	4.809	7.907			1.084	38.397		486	1.459		1.899					2.801	3.215	22.811	4.658	121.791	126.449	
Total Europe	84.261	18.246	32.245	30.031	6.920	1.084	38.397	2.966	9.653	7.188	16.425	38.686	14.417	1.398					4.844	332	2.198	289.317	305.132	
America	Colombia	18.001	1.697	8.627	2.336	8.423	2.039	13.260	2.322				2.989			18.555			1.546			83.092	85.622	
	Secondments	11.951	163		233		64		236													14.193	14.193	
Total America	29.951	1.859	8.627	2.568	8.423	64	2.039	13.260	2.558				2.989			18.555		1.546	4.844	332	2.198	97.284	99.815	
Oceania	Secondments	1.152			334														302			1.789	1.789	
	Total Oceania	1.152			334														302			1.789	1.789	
Total Project Revenue	762.167	424.850	403.822	207.920	189.747	147.591	133.190	85.664	73.845	70.631	61.922	55.206	52.485	50.194	41.145	39.989	18.373	23.712	119.100	43.054	22.220	2.961.555	3.026.829	

Note 6 Fixed assets

(All figures in NOK 1 000)

Acquisition cost as per Jan 1st 2016	28 010
Investments in 2016	3 812
Divestments in 2016	0
Acquisition cost as per Dec 31st 2016	31 822
Accumulated depreciation/write-downs as per Jan 1st 2016	- 24 248
Depreciation in 2016	- 4 953
Divestments in 2016	0
Accumulated depreciation/write-downs Dec 31st 2016	- 29 201
Net book value at Dec 31st 2016	2 621
Depreciation rate (linear)	33 %

NRC moved to new premises in Prinsensgate 2 (Oslo), in February 2014.

The rental agreement with Prinsensgt 2 Oslo DA expires Dec 31st 2023.

The annual rent is approx NOK 8 million.

Note 7 Money market and Bond Funds

(All figures in NOK 1 000)

Surplus funds are invested in the market through professional investors.

NRC does not invest in shares.

Name	Value 31.12.2015	Inv./(sale) 2016	Yield 2016		Value 31.12.2016
			t NOK	% (annual)	
DNB Obligasjon (III)	48 092	50 410	815	3,7 %	99 317
DNB Obligasjon 20 (IV)	53 598	56 274	378	3,7 %	110 250
DNB Likviditet (IV)	22 986	23 765	2 830	1,8 %	49 581
DNB Likviditet 20 (III)	18 970	19 551	2 183	1,8 %	40 704
Total Money market & Bond funds	143 646	150 000	6 207	3,16 %	299 852

Booked value equals market value both in 2015 and 2016.

In addition, NRC has invested Telethon funds in Bond funds.

Name	Value 31.12.2015	Inv./(sale) 2016	Yield 2016		Value 31.12.2016
			t NOK	% (annual)	
DNB FRN 20	21 826	- 22 175	349	1,55 %	0
DNB Obligasjon (III)	18 270	- 18 556	286	1,49 %	0
Total Bond funds	40 096	- 40 731	635	1,52 %	0

Note 8 Long-term receivables

In 2001, 10 of Norway's largest humanitarian organizations started a co-operation on games on the internet.

In this connection, two companies were established:

"De 10 Humanitaere AS" where each organization paid NOK 15 000 for 10% of the share capital.

In addition, each organization granted a loan of NOK 100 000 to "De 10 Humanitaere AS", of which NOK 20 000 is still outstanding.

The loan, totalling NOK 1 mill, was used to acquire 51 % of the company "Norskespill.no AS".

Note 9 Bank deposits and cash

Of the bank deposits, NOK 8,1 mill is tied up on a separate account for tax deducted from employees and NOK 5,0 mill is deposited as guarantee for lotteries.

Note 10 Equity

Equity with internal restrictions is totally NOK 86,2 mill at the end of 2016. It consist of three elements:

- Reserve fund at 49 MNOK. The Board has committed itself to implement extraordinary measures if only this fund and the Foundation capital should remain as equity.
- Emergency funds at NOK 20 mill. To be used in emergency situations where it's crucial to be able to take immediate action.
- Collected earmarked funds at 17,2 MNOK. Rest share of collected/campaign funds allocated to concrete emergency actions.

(All figures in NOK 1 000)

	2016	2015
Other equity as per Jan 1st	243 734	225 984
Transfer to Other equity	42 934	17 750
Other equity as per Dec 31	286 668	243 734

There are no formal restrictions on the usage of Other equity.

Telethon funds have strict regulations for usage, and are therefore classified on a separate line in the balance sheet, as 'Equity with external restrictions'. See also Note 2.

Note 11 Currency risk

All project funds used in the field are converted to USD or EURO.

During periods with significant currency fluctuations, the foundation runs a certain risk of currency loss, as most of the donor funds are granted in NOK. In most cases the donors accept to carry the currency risks. In addition, the risk is reduced through usage of forward contracts. As per December 31 2016, NRC has no active forward contracts.

Note 12 Related parties

The Norwegian Refugee Council (NRC) is a non-profit humanitarian foundation.

For NRC the term 'related parties' applies to the Board, the Management team and other employees.

There have been no relevant transactions with these parties during 2016.

Note 13 Payments received from DFID (UK)

(All figures in GBP)

DFID (Department for International Development) claims an overview of funds given to their partners, in a separate note.

See also note 5 where usage on DFID-funded projects is shown per country.

Payments received directly from DFID:	NRC Code	DFID Reference	£
PPA Grant - FY2016/17	6XFM1605	PPA contr.	1.907.359
Syria Regional Grant	3XFM1404	204519	6.959.920
DRC	CDFY1405	202909	79.118
Kenya	KEFM1630	205116	450.872
Kenya	KEFM1631	205116	120.000
Pakistan	PKFM1308	203967-108	1.782.155
Palestine	PSFM1510	202443	1.140.169
Palestine	PSFM1610	202443	440.786
Somalia	SOFF1310	203462	7.902.953
Somalia	SOFM1633	203462	2.500.000
Somalia	SOFM1638	203462	5.700.000
Ukraine	UAFY1503	204973	9.821
Other			1.564
Sub-total Field Operations			£28.994.717
Global Emergency Deployment Program	NOBM1401	203419-105	538.101
Emergency Coordinator	BISH1604	203419-105	39.721
Emergency GBV whole of Syria	JOSH1609	203419-105	10.478
ACAPS Humanitarian Intelligence - DFID	NOSP1519	204610	440.146
ACAPS-MapAction Nepal Situational Analysis Support	NPSP1501	205028	117.359
M&E Officer to OCHA in Turkey covering Syria	TRSH1506	203419-103	9.313
DFID Cash cap main EDN	X9SM1513	40094758	41.000
Sub-total Expert Deployments			£1.196.117
Payments received directly from DFID in 2016			£30.190.834
Somalia	SOFM1507	203462	-1.232
DRC	CDFY1405	202909	-12.164
Somalia	SOFF1310	203462	-964.292
Payments distributed to Consortium partners (NRC is LEAD)			-£977.688
Paid back to DFID	NOBM1401	203419-105	-£43.035
Greece - deployments (Save the Children_Start network)	NOSP1521	82602638	52.297
ACAPS Humanitarian Intelligence	NOSP1519	204610-102	231.919
Yemen (CARE is LEAD)	YEFM1504, YEFZ1502	203847-103	1.249.677
Ukrainea (DRC is LEAD)	UAFY1503	204973-103	302.376
South Sudan (Save the Children is LEAD)	SDFT1003		549.842
Nigeria (International Rescue Committee)	NGFM1611	205161-104	416.942
Greece Start/ERR funds (Save the Children is LEAD)	GRFM1602	82603025	623.620
Uganda (Save the Children is LEAD)	UGFM1608		50.000
Mali (Start fund alert)	MLFM1620	Alert 117	38.400
Somalia (Start fund alert)	SOFM1642	40101251	100.000
International Rescue Committee	NOFY1535	IIED grant no. 716.1	114.590
Palestine - 2016 Closed Projects	PSFM1610	202443	559.210
Payments DFID from Consortium partners (NRC is not LEAD)			£4.288.874
Net payments received from DFID in 2016			£33.458.985